

MSCIFM_AF02.20_Agile Finance

13.02.2024

General Information

Module Code	W.MSCIFM_AF02.20
Programme	Master of Science in International Financial Management
Type of Module	Related module in foundation
Level of Module	Advanced
ECTS Credits / Workload	3 ECTS Credits (90 hours)

Module Dependencies

Pre-requisites	-
Follow-up modules	-

Module Aims

In today's VUCA world the role of the controller reaches its limits. More so when organizations adopt agile approaches enterprise-wide. Success today is about sustainable delivery of customer value, while also empowering the people who are closest to the work to make good decisions. This course aims at delivering confidence in using agile methods in finance and evolving an appropriate mindset. The style of the course is a workshop, addressing open minded people who like to learn and explore cooperatively.

Learning Outcome 1

This course's learning outcomes chart the path to new ways of thinking and working in the finance and accounting areas. Students will receive a practical introduction to agile mindset and methods to master the challenges of the VUCA world. In addition to teaching the individual basic principles, participants will also explore values, activities, roles, and artifacts of typical agile procedures such as Scrum and Kanban. At the end of the course students will have used and experienced several agile methods (e.g. Design Thinking, Scrum, Lego© Serious Play©) and will have gained confidence on how they may match together.

	Importance	Relevant NQF-Descriptors
Subject knowledge and skills: Know the underlying concepts of Corporate Finance, challenges of the VUCA world, agile methods, agile mindset	medium	knowledge; judgement
Problem-solving: Learn and work independently; recognize gaps in one's knowledge and fill these gaps independently; critically reflect work and thought processes and develop possible courses of action.	high	judgement; learning autonomy
Methodology: Students are able to transfer the approaches and tools of classical management thinking to present-day challenging those in the VUCA world.	medium	application; judgement
Communication: Engage actively in workshop sessions, participate in class discussions and argue in a constructive and factual way.	medium	judgement; learning autonomy
Social skills: Engagement, Interaction and collaboration in internationally and culturally diverse teams.	medium	judgement; communication; learning autonomy
Self-related skills: Self-management, time-management, open-mindedness, initiative.	medium	judgement; learning autonomy

Content Outline

Classes are held as a block seminar and have a workshop character. They consist of a mixture of theory (30%) and learning by doing (ca. 70%) to be performed by the group in breakouts and games.

Teaching and Learning Methods

Contact Hours	seminar; exercises; group work; simulation
Directed Study	individual work; group work; compulsory reading

Workload

Contact Hours	36 lessons / 27 hours (30%)
Directed Study	12 lessons / 9 hours (10%)
Private Study	54 hours (60%)

Assignments and Assessments

Assessment Type	Quantity	Weight	Form	Evaluation Type	Time
Written group assignment		70%	specified resources	grades	during semester
Oral group assignment		30%	presentation	grades	during semester